

# Horse Creek Academy

1200 Toolebeck Rd  
Aiken SC 29840  
803.226.0160 | F: 803.226.0202

## Agenda and Minutes

### HCA Executive Board Meeting

9.24.2019

HCA Commons Area

Jake Edwards, President  
Kevin Murray, Vice President  
Jenny French, Secretary  
Kim Fralick, Governance Chair  
Robert Fazekas, Facilities Chair  
Yolanda Dortch, Education  
Rosalyn Bowman, Treasure  
New Board Members will attend as well

*MO approved 10/29/19*

Meeting called to order - 6:00 PM

- Mr. Edwards
- Dr. Ann Marie Taylor (Invocation)
- Mr. Edwards (Pledge of Allegiance)
- Mr. Murray (Mission Statement)

Our mission is to create a challenging learning environment with high academic and social expectations through developmentally appropriate, flexible, and innovative instruction that allows each student to realize and confidently possess their full potential.

Approve minutes August – French made 1<sup>st</sup> motion, Dortch 2<sup>nd</sup> motion, All in favor.

Parent Questions / Presentations: None

Announcements: Swearing in Ceremony for Newly Elected Board of Directors – Mrs. Mary Allison Caudell

Appreciation of Service to Non-Returning Members – Dr. Taylor

Election of Board President and Vice President – Mrs. Mary Allison Caudell

Office of the President – Jenny nominated Murray, Bowman made 2<sup>nd</sup> motion, all approved.

Office of the Vice President - Murray nominated Jenny, Dortch 2<sup>nd</sup> motion, all approved

Office of the Secretary – Michelle volunteered, Brittney 2<sup>nd</sup> motion, all approved.

Office of the Treasurer – Kevin nominated Bowman, Jenny made 2<sup>nd</sup> motion, all approved.

Finance Report: - Mrs. Bowman, - Mr. Cilone and Denise Hopkins

Monthly Budget

-Budget update

Executive Director Report-

Dr. Taylor – General School Update, Review Annual Goals

Education Report - none

Secretaries Report – none

Facilities Report – none

Governance Report – none

Executive Session -none

Open Session: Dismissal – French made motion, Bowman 2<sup>nd</sup> motion, all approved

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Approve minutes August *French 1st, Dortch 2nd, all in folder - all*

*✓* Parent Questions / Presentations: None

Announcements *✓* Swearing in Ceremony for Newly Elected Board of Directors – Mrs. Mary Allison Caudell

- ✓* Appreciation of Service to Non-Returning Members – Dr. Taylor
- Election of Board President and Vice President – Mrs. Mary Allison Caudell

*✓* Office of the President – Jenny nom Kevin 2nd Bowman *all*  
Office of the Vice President – Kevin nom Jenny Dortch 2nd *all*  
Office of the Secretary – Michele vol. Brittany 2nd *all*  
Office of the Treasurer – *Bowman* *treas* Jenny 2nd *all*

*✓* Finance Report: - Mrs. Bowman, - Mr. Cilone

- Monthly Budget
- Budget update

*DeVise Hawkins*

*✓* Executive Director Report-

Dr. Taylor – General School Update, Review Annual Goals

Education Report - none

Secretaries Report - none

Facilities Report - none

Governance Report - none

Executive Session - none

*Jenny*

Open Session:

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Agenda

HCA Executive Board Meeting

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- ~~Murray~~ Mr. Edwards (Pledge of Allegiance)
- ~~Edwards~~ Mr. Murray (Mission Statement)

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Approve minutes August French | Dortch - all

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Office of the President Jenny - Kevin nominate - Bowman - all

Office of the Vice President Kevin - Jenny nominate - Dortch - all

Office of the Secretary Michelle Bulmer - Brittany 2nd - all

Office of the Treasurer Kevin - Bowman - Jenny - all

Finance Report: - Mrs. Bowman, - ~~Ms. Gilmore~~ Dennis Hopkins

Monthly Budget

-Budget update

Executive Director Report-

Dr. Taylor – General School Update, Review Annual Goals

Education Report - none

Secretaries Report – none

Facilities Report – none

Governance Report – none

Executive Session -none

Open Session: w/ French - Bowman - all



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**Office of the Secretary**

**Office of the Treasurer**

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**-Budget update**

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**Education Report - none**

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**Facilities Report – none**

**Governance Report – none**

**Executive Session -none**

**Open Session:**

## 2019-2020 Goals

Dr. Ann Marie Taylor

Horse Creek Academy Public Charter School

### **1. Focus: Teacher Retention and Shared Leadership**

**Goal:** The ED will increase teacher morale by developing opportunities for teacher leadership as evidenced by a monthly data team agendas, a monthly teacher led PD, and teacher release time for classroom observations.

### **2. Focus: Teacher Collaboration and Accountability**

**Goal:** The ED will increase teacher collaboration and accountability as evidenced by a Rubric 4.0 observation program with administrators, teachers and teacher leaders to include pre-conference meetings, classroom observations, and post-conference meetings.

### **3. Focus: Service**

**Goal:** The ED will increase opportunities for service for teachers, parents and students as evidenced by school wide service projects, and the establishment of the school beautification team.

### **4. Focus: Flexible Learning and Teaching**

**Goal:** The ED will plan professional development opportunities for the HCA teachers to participate in that encourages flexibility and creativity in learning and teaching as evidenced by the PD logs throughout the school year.

### **5. Focus: Add Foreign Language for 2020-2021 School Year**

**Goal:** The ED will research and hire a PT or FT employee that will teach American Sign Language for the 2020-2021 school year.





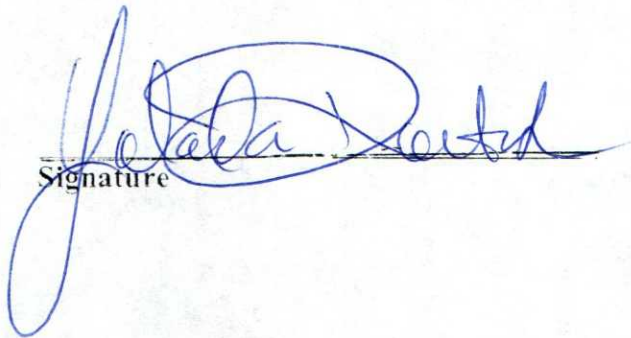


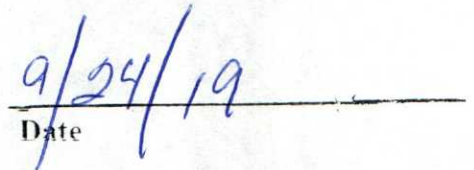
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**CONFIDENTIALITY AGREEMENT**

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THEREFORE, I agree to maintain the confidentiality of all information gained in the course of my membership on the HCA Board. I understand specific information may be exempted from this confidentiality agreement, including all Board votes, resolutions, and any other public information discussed by the Board as a whole in open session of a public meeting. However, I will treat all information as confidential unless it is determined by the HCA Board to be public or non-confidential.

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Signature

  
Date

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Jennifer Cebalca  
Signature

9/24/19  
Date

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\_\_\_\_\_  
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9/24/2019  
\_\_\_\_\_  
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(K. Michelle Bulmer

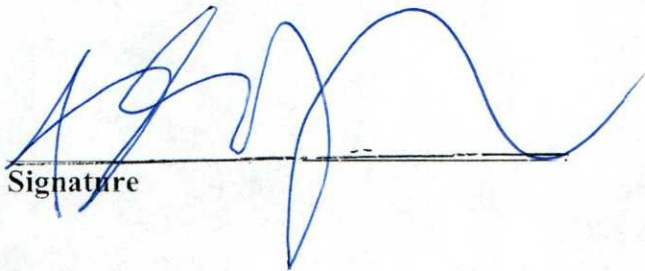


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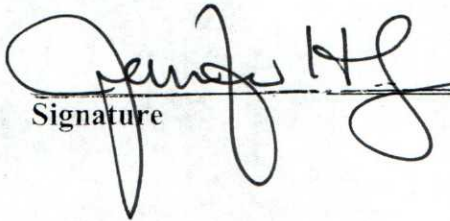
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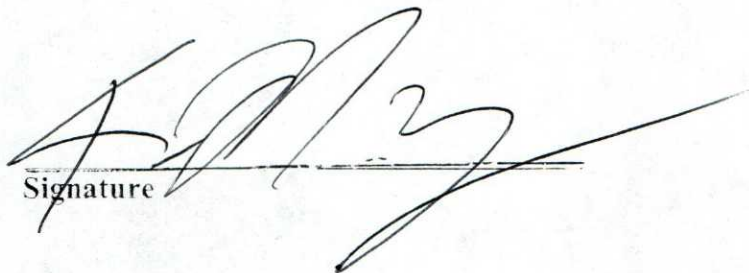
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Signature

A handwritten signature in black ink, appearing to be 'A. P. 2', written over a horizontal line.

Date

9-24-19

# 2019-2020 HCA Enrollment

## THE BIG PICTURE

**537 5K-8<sup>TH</sup> STUDENTS**

***(568 4K-8<sup>TH</sup> STUDENTS)***

### Breaking it Down...

Grade Level	Total
4k	31
5k	62
1 <sup>st</sup>	63
2 <sup>nd</sup>	64
3 <sup>rd</sup>	62
4 <sup>th</sup>	58
5 <sup>th</sup>	57
6 <sup>th</sup>	57
7 <sup>th</sup>	59
8 <sup>th</sup>	55
	<b>Grand Total w/out 4k</b>
	<b>537</b>
	<b>Grand total with 4k</b>
	<b>568</b>

Horse Creek Academy, Inc.

Balance Sheet

07/01/2019 Through 08/31/2019

Assets

Current Assets

Cash and Cash Equivalents

REGI2292 OP Cash	889,095.08
SRPF2915	148,186.62
USBK Combined	75,216.86
USBK0000 Restr Cash Bond Interest	80,093.65
USBK0001 Restr Cash Bond Principal	27,575.33
USBK0002 Restr Cash DS Reserve	458,515.75
USBK0005 Restr Cash Ins Escrow	25,626.40
USBK0006 Restr Cash Repair & Replacement	115,659.15
USBK0007 Restr Cash Revenue	669.82
USBK0008 Restr Cash Expense	1,978.76
USBK1000 Restr Cash Bond Interest	1,617.24
USBK1001 Restr Cash Bond Principal	12,046.31
USBK1002 Restr Cash DS Reserve	16,927.29

Total Cash and Cash Equivalents \$ 1,853,208.26

Accounts Receivable

Premiums Receivable 2,175.51

Total Accounts Receivable \$ 2,175.51

Prepaid Items and Deposits

Prepaid Expense 4,166.67

Total Prepaid Items and Deposits \$ 4,166.67

Total Current Assets

\$ 1,859,550.44

Total Assets

\$ 1,859,550.44

Liabilities and Fund Balance

Liabilities

Current Liabilities

Accts Payable and Other Current Payables

Accounts Payable 98,856.03

Deferred Revenue 398,927.63

Due To State 275.00

Total Accts Payable and Other Current Payables 498,058.66

Total Current Liabilities \$ 498,058.66

Total Liabilities

\$ 498,058.66

Fund Balance

Net Income \$ 176,790.20

Fund Equity \$ 1,184,701.58

Total Fund Balance \$ 1,361,491.78

Total Liabilities and Fund Balance

\$ 1,859,550.44

Internally Prepared  
\*\*UNAUDITED\*\*  
For Management Use Only

**Horse Creek Academy, Inc.**  
**Statement of Revenues and Expenses**  
**Year to Date vs. Annual Budget**

	Year To Date		Year Ending		Percent Remaining
	08/31/2019	Actual YTD	06/30/2020	Current Budget	
<b>Net Income</b>					
<b>REVENUE</b>					
<b>Revenue from Local Sources</b>					
<b>Food Services</b>					
1610 - Lunch Sales to Students	\$ 1,808.81	\$ 25,000.00	\$ 23,191.19		92.76 %
<b>Total Food Services</b>	<b>\$ 1,808.81</b>	<b>\$ 25,000.00</b>	<b>\$ 23,191.19</b>		<b>92.76 %</b>
<b>Pupil Activities</b>					
1740 - Aftercare / Earlycare	\$ 7,027.01	\$ 65,000.00	\$ 57,972.99		89.19 %
1790 - Other Pupil Income	1,369.00	65,000.00	63,631.00		97.89 %
<b>Total Pupil Activities</b>	<b>\$ 8,396.01</b>	<b>\$ 130,000.00</b>	<b>\$ 121,603.99</b>		<b>93.54 %</b>
<b>Other Revenue from Local Sources</b>					
1920 - Contributions and Donations	\$ 954.04	\$ 4,000.00	\$ 3,045.96		76.15 %
1921 - Contributions and Donations - Athletics	0.00	2,000.00	2,000.00		100.00 %
1922 - Fundraising - Coupon Books	0.00	6,500.00	6,500.00		100.00 %
1923 - Fundraising - Athletics	507.00	5,000.00	4,493.00		89.86 %
1924 - Fundraising - Red Ribbon Week	0.00	1,000.00	1,000.00		100.00 %
1925 - Fundraising	4,528.25	5,000.00	471.75		9.44 %
1990 - Miscellaneous Local Revenue	587.00	5,000.00	4,413.00		88.26 %
1992 - Canteen Operations	2,726.50	30,000.00	27,273.50		90.91 %
1999 - Revenue from Other Local Sources	338.04	2,000.00	1,661.96		83.10 %
<b>Total Other Revenue from Local Sources</b>	<b>\$ 9,640.83</b>	<b>\$ 60,500.00</b>	<b>\$ 50,859.17</b>		<b>84.06 %</b>
<b>Total Revenue from Local Sources</b>	<b>\$ 19,845.65</b>	<b>\$ 215,500.00</b>	<b>\$ 195,654.35</b>		<b>90.79 %</b>
<b>Revenue from State Sources</b>					
<b>Restricted State Funding</b>					
3127 - Student Health and Fitness - PE Teachers	\$ 926.82	\$ 5,052.64	\$ 4,125.82		81.66 %
3134 - Child Development Education Program	24,053.34	139,810.00	115,756.66		82.80 %
3135 - Reading Coaches	7,721.23	53,906.00	46,184.77		85.68 %
3136 - Student Health and Fitness	0.00	30,416.00	30,416.00		100.00 %
<b>Total Restricted State Funding</b>	<b>\$ 32,701.39</b>	<b>\$ 229,184.64</b>	<b>\$ 196,483.25</b>		<b>85.73 %</b>
<b>Education Finance Act (EFA)</b>					
3311 - EFA Revenue- Kindergarten	\$ 56,796.84	\$ 340,781.09	\$ 283,984.25		83.33 %
3312 - EFA Revenue- Primary	165,188.38	991,130.32	825,941.94		83.33 %
3313 - EFA Revenue- Elementary	234,007.78	1,339,297.68	1,105,289.90		82.53 %
3316 - EFA Revenue- Speech Handicapped	74,394.02	446,369.02	371,975.00		83.33 %
3317 - EFA Revenue- Homebound	426.90	2,561.37	2,134.47		83.33 %



**Horse Creek Academy, Inc.**  
**Statement of Revenues and Expenses**  
**Year to Date vs. Annual Budget**

	Year To Date	Year Ending		Percent Remaining
	08/31/2019	06/30/2020	06/30/2020	
	Actual YTD	Current Budget	Remaining Budget	
3322 - EFA Revenue- Educable Mentally Handicapped	1,727.44	10,364.61	8,637.17	83.33 %
3323 - EFA Revenue- Learning Disabilities	27,103.44	162,620.67	135,517.23	83.33 %
3332 - EFA Revenue- High Achieving Students	7,643.90	45,863.38	38,219.48	83.33 %
3334 - EFA Revenue- Limited English Proficiency	741.42	4,443.68	3,702.26	83.32 %
3351 - EFA Revenue- Academic Assistance	28,974.74	173,848.39	144,873.65	83.33 %
3352 - EFA Revenue- Pupils in Poverty	49,875.20	299,251.19	249,375.99	83.33 %
<b>Total Education Finance Act (EFA)</b>	<b>\$ 646,880.06</b>	<b>\$ 3,816,531.40</b>	<b>\$ 3,169,651.34</b>	<b>83.05 %</b>
<b>Education Improvement Act</b>				
3507 - EIA Revenue - Aid to District Technology	\$ 0.00	\$ 6,235.56	\$ 6,235.56	100.00 %
3526 - EIA Revenue - Refurbishment of K-8 Science Kits	0.00	2,263.74	2,263.74	100.00 %
3538 - EIA Revenue - Students at Risk of School Failure	4,659.98	26,535.63	21,875.65	82.44 %
3541 - EIA Revenue - Child Development Education Program (CDEP)	(2,552.81)	0.00	2,552.81	0.00 %
3550 - EIA Revenue - Teacher Salary Increase	13,870.34	52,188.40	38,318.06	73.42 %
3555 - EIA Revenue - Teacher Salary Fringe	2,246.24	9,188.63	6,942.39	75.55 %
3558 - EIA Revenue - Reading	0.00	1,580.00	1,580.00	100.00 %
3577 - EIA Revenue Teacher Supplies	10,450.00	11,000.00	550.00	5.00 %
3578 - EIA Revenue - HSTW-MMGW	0.00	4,380.00	4,380.00	100.00 %
3597 - EIA Revenue - Aid to Districts	2,584.60	10,000.00	7,415.40	74.15 %
<b>Total Education Improvement Act</b>	<b>\$ 31,258.35</b>	<b>\$ 123,371.96</b>	<b>\$ 92,113.61</b>	<b>74.66 %</b>
<b>Total Revenue from State Sources</b>	<b>\$ 710,839.80</b>	<b>\$ 4,169,088.00</b>	<b>\$ 3,458,248.20</b>	<b>82.95 %</b>
<b>Revenue from Federal Sources</b>				
<b>Elementary &amp; Secondary Education Act of 1965 (ESEA)</b>				
4310 - Title I, Basic State Grant Programs Revenue	\$ 44,633.60	\$ 93,695.60	\$ 49,062.00	52.36 %
<b>Total Elementary &amp; Secondary Education Act of 1965 (ESEA)</b>	<b>\$ 44,633.60</b>	<b>\$ 93,695.60</b>	<b>\$ 49,062.00</b>	<b>52.36 %</b>
<b>Programs for Children with Disabilities</b>				
4510 - IDEA Revenue	\$ 0.00	\$ 83,720.15	\$ 83,720.15	100.00 %
<b>Total Programs for Children with Disabilities</b>	<b>\$ 0.00</b>	<b>\$ 83,720.15</b>	<b>\$ 83,720.15</b>	<b>100.00 %</b>
<b>Total Revenue from Federal Sources</b>	<b>\$ 44,633.60</b>	<b>\$ 177,415.75</b>	<b>\$ 132,782.15</b>	<b>74.84 %</b>
<b>TOTAL REVENUE</b>	<b>\$ 775,319.05</b>	<b>\$ 4,562,003.75</b>	<b>\$ 3,786,684.70</b>	<b>83.00 %</b>
<b>EXPENSE</b>				
<b>113 - Elementary Programs</b>				
6110 - Regular Salary	\$ 132,589.75	\$ 1,546,054.00	\$ 1,413,464.25	91.42 %
6115 - Teacher Assistant/Clerical Salary	0.00	8,000.00	8,000.00	100.00 %
6120 - Substitute/Temporary Salary	1,415.00	20,000.00	18,585.00	92.93 %



**Horse Creek Academy, Inc.**  
**Statement of Revenues and Expenses**  
**Year to Date vs. Annual Budget**

	Year To Date 08/31/2019	Year Ending 06/30/2020		Percent Remaining
	Actual YTD	Current Budget	Remaining Budget	
6210 - Group Health & Life Insurance	15,543.22	225,757.90	210,214.68	93.12 %
6220 - Employee Retirement	29,306.11	335,965.27	306,659.16	91.28 %
6230 - Social Security	9,911.59	118,921.13	109,009.54	91.67 %
6260 - Unemployment Compensation Tax	268.35	3,061.38	2,793.03	91.23 %
6270 - Worker's Compensation Tax	0.00	7,575.66	7,575.66	100.00 %
6360 - Printing & Binding	0.00	1,000.00	1,000.00	100.00 %
6410 - Supplies	25,060.39	64,023.00	38,962.61	60.86 %
6420 - Textbooks	0.00	4,000.00	4,000.00	100.00 %
6540 - Instructional Equipment	0.00	12,500.00	12,500.00	100.00 %
6545 - Technology Equipment and Software	122,969.69	33,750.00	(89,219.69)	(264.35) %
<b>Total Elementary Programs</b>	<b>\$ 337,064.10</b>	<b>\$ 2,380,608.34</b>	<b>\$ 2,043,544.24</b>	<b>85.84 %</b>
<b>127 - Learning Disabilities</b>				
6110 - Regular Salary	\$ 5,722.42	\$ 96,183.00	\$ 90,460.58	94.05 %
6210 - Group Health & Life Insurance	1,054.80	20,886.92	19,832.12	94.95 %
6220 - Employee Retirement	1,248.07	20,785.15	19,537.08	94.00 %
6230 - Social Security	403.27	7,358.00	6,954.73	94.52 %
6260 - Unemployment Compensation Tax	17.60	248.22	230.62	92.91 %
6270 - Worker's Compensation Tax	0.00	471.30	471.30	100.00 %
6311 - Instructional Services	9,171.00	35,000.00	25,829.00	73.80 %
6410 - Supplies	15.71	1,500.00	1,484.29	98.95 %
<b>Total Learning Disabilities</b>	<b>\$ 17,632.87</b>	<b>\$ 182,432.59</b>	<b>\$ 164,799.72</b>	<b>90.33 %</b>
<b>145 - Homebound</b>				
6110 - Regular Salary	\$ 0.00	\$ 2,500.00	\$ 2,500.00	100.00 %
6230 - Social Security	0.00	191.00	191.00	100.00 %
6311 - Instructional Services	0.00	800.00	800.00	100.00 %
<b>Total Homebound</b>	<b>\$ 0.00</b>	<b>\$ 3,491.00</b>	<b>\$ 3,491.00</b>	<b>100.00 %</b>
<b>147 - Full Day 4K</b>				
6110 - Regular Salary	\$ 13,945.57	\$ 129,021.00	\$ 115,075.43	89.19 %
6210 - Group Health & Life Insurance	2,073.86	23,107.02	21,033.16	91.02 %
6220 - Employee Retirement	2,642.90	27,881.44	25,238.54	90.52 %
6230 - Social Security	871.72	9,870.11	8,998.39	91.17 %
6260 - Unemployment Compensation Tax	9.61	330.96	321.35	97.10 %
6270 - Worker's Compensation Tax	0.00	632.20	632.20	100.00 %
<b>Total Full Day 4K</b>	<b>\$ 19,543.66</b>	<b>\$ 190,842.73</b>	<b>\$ 171,299.07</b>	<b>89.76 %</b>
<b>175 - After School Program</b>				

**Horse Creek Academy, Inc.**  
**Statement of Revenues and Expenses**  
**Year to Date vs. Annual Budget**

	Year To Date 08/31/2019	Year Ending 06/30/2020		Percent Remaining
	Actual YTD	Current Budget	Remaining Budget	
<b>6110 - Regular Salary</b>	\$ 2,292.92	\$ 8,000.00	\$ 5,707.08	71.34 %
<b>6230 - Social Security</b>	188.96	765.00	576.04	75.30 %
<b>6270 - Worker's Compensation Tax</b>	0.00	44.00	44.00	100.00 %
<b>Total After School Program</b>	<u>\$ 2,481.88</u>	<u>\$ 8,809.00</u>	<u>\$ 6,327.12</u>	<u>71.83 %</u>
<b>188 - Parenting/Family Literacy</b>				
6312 - Instructional Programs Improvement Services	\$ 0.00	\$ 1,463.00	\$ 1,463.00	100.00 %
6410 - Supplies	1,612.16	4,000.00	2,387.84	59.70 %
<b>Total Parenting/Family Literacy</b>	<u>\$ 1,612.16</u>	<u>\$ 5,463.00</u>	<u>\$ 3,850.84</u>	<u>70.49 %</u>
<b>213 - Health Services</b>				
6110 - Regular Salary	\$ 3,984.25	\$ 47,811.00	\$ 43,826.75	91.67 %
6210 - Group Health & Life Insurance	419.72	5,187.74	4,768.02	91.91 %
6220 - Employee Retirement	868.96	10,331.96	9,463.00	91.59 %
6230 - Social Security	293.18	3,657.54	3,364.36	91.98 %
6260 - Unemployment Compensation Tax	0.00	82.74	82.74	100.00 %
6270 - Worker's Compensation Tax	0.00	234.27	234.27	100.00 %
6410 - Supplies	274.00	0.00	(274.00)	0.00 %
<b>Total Health Services</b>	<u>\$ 5,840.11</u>	<u>\$ 67,305.25</u>	<u>\$ 61,465.14</u>	<u>91.32 %</u>
<b>221 - Curriculum Development</b>				
6110 - Regular Salary	\$ 5,266.67	\$ 62,000.00	\$ 56,733.33	91.51 %
6210 - Group Health & Life Insurance	13.48	161.76	148.28	91.67 %
6220 - Employee Retirement	1,126.85	13,398.20	12,271.35	91.59 %
6230 - Social Security	395.02	4,743.00	4,347.98	91.67 %
6260 - Unemployment Compensation Tax	0.00	82.74	82.74	100.00 %
6270 - Worker's Compensation Tax	0.00	303.80	303.80	100.00 %
<b>Total Curriculum Development</b>	<u>\$ 6,802.02</u>	<u>\$ 80,689.50</u>	<u>\$ 73,887.48</u>	<u>91.57 %</u>
<b>222 - Library and Media Services</b>				
6110 - Regular Salary	1,758.33	21,100.00	19,341.67	91.67 %
6210 - Group Health & Life Insurance	1,015.74	161.76	(853.98)	(527.93) %
6220 - Employee Retirement	383.49	4,559.71	4,176.22	91.59 %
6230 - Social Security	107.06	1,614.15	1,507.09	93.37 %
6260 - Unemployment Compensation Tax	16.54	82.74	66.20	80.01 %
6270 - Worker's Compensation Tax	0.00	103.39	103.39	100.00 %
<b>Total Library and Media</b>	<u>3,281.16</u>	<u>27,621.75</u>	<u>24,340.59</u>	<u>88.12 %</u>
<b>224 - Staff Training</b>				

**Horse Creek Academy, Inc.**  
**Statement of Revenues and Expenses**  
**Year to Date vs. Annual Budget**

	Year To Date		Year Ending		Percent Remaining
	08/31/2019		06/30/2020		
	Actual YTD	Current Budget	Remaining Budget		
6312 - Instructional Programs Improvement Services	\$ 1,814.15	\$ 13,870.00	\$ 12,055.85		86.92 %
<b>Total Staff Training</b>	<b>\$ 1,814.15</b>	<b>\$ 13,870.00</b>	<b>\$ 12,055.85</b>		<b>86.92 %</b>
<b>231 - Board of Directors</b>					
6312 - Instructional Programs Improvement Services	\$ 0.00	\$ 1,200.00	\$ 1,200.00		100.00 %
6318 - Audit Services	4,000.00	18,000.00	14,000.00		77.78 %
6319 - Legal Services	3,532.76	16,000.00	12,467.24		77.92 %
6410 - Supplies	200.00	500.00	300.00		60.00 %
6640 - Membership Dues & Fees	0.00	1,000.00	1,000.00		100.00 %
6650 - Liability Insurance	7,397.00	7,500.00	103.00		1.37 %
<b>Total Board of Directors</b>	<b>\$ 15,129.76</b>	<b>\$ 44,200.00</b>	<b>\$ 29,070.24</b>		<b>65.77 %</b>
<b>233 - School Administration</b>					
6111 - Principal / Assistant Princi	\$ 42,894.33	\$ 201,420.00	\$ 158,525.67		78.70 %
6115 - Teacher Assistant/Clerical Salary	14,940.98	117,792.00	102,851.02		87.32 %
6210 - Group Health & Life Insurance	7,110.12	30,956.61	23,846.49		77.03 %
6220 - Employee Retirement	12,221.41	68,981.71	56,760.30		82.28 %
6230 - Social Security	4,072.26	24,419.72	20,347.46		83.32 %
6260 - Unemployment Compensation Tax	188.10	496.44	308.34		62.11 %
6270 - Worker's Compensation Tax	1,443.40	1,564.14	120.74		7.72 %
6332 - Travel	0.00	2,000.00	2,000.00		100.00 %
6360 - Printing & Binding	452.52	1,500.00	1,047.48		69.83 %
6410 - Supplies	7,223.54	19,500.00	12,276.46		62.96 %
6540 - Instructional Equipment	905.04	5,000.00	4,094.96		81.90 %
<b>Total School Administration</b>	<b>\$ 91,451.70</b>	<b>\$ 473,630.62</b>	<b>\$ 382,178.92</b>		<b>80.69 %</b>
<b>252 - Fiscal Services</b>					
6315 - Management Services	\$ 8,333.34	\$ 53,615.00	\$ 45,281.66		84.46 %
6610 - Redemption of Principal	0.00	60,000.00	60,000.00		100.00 %
6620 - Interest	0.00	411,537.44	411,537.44		100.00 %
6690 - Other Fees and Charges	191.76	3,500.00	3,308.24		94.52 %
<b>Total Fiscal Services</b>	<b>\$ 8,525.10</b>	<b>\$ 528,652.44</b>	<b>\$ 520,127.34</b>		<b>98.39 %</b>
<b>253 - Facilities Acquisition and Construction</b>					
6610 - Redemption of Principal	\$ 5,415.83	\$ 14,373.09	\$ 8,957.26		62.32 %
6620 - Interest	167.59	287.60	120.01		41.73 %
<b>Total Facilities &amp; Construction</b>	<b>\$ 5,583.42</b>	<b>\$ 14,660.69</b>	<b>\$ 9,077.27</b>		<b>61.92 %</b>
<b>254 - Operation and Maint. of Plant</b>					



**Horse Creek Academy, Inc.**  
**Statement of Revenues and Expenses**  
**Year to Date vs. Annual Budget**

	Year To Date 08/31/2019		Year Ending 06/30/2020		Percent Remaining
	Actual YTD	Current Budget	Remaining Budget		
6110 - Regular Salary	\$ 5,075.01	\$ 5,075.01	\$ 0.00	0.00 %	
6210 - Group Health & Life Insurance	1,270.16	1,270.16	0.00	0.00 %	
6220 - Employee Retirement	1,106.86	1,106.86	0.00	0.00 %	
6230 - Social Security	351.82	351.82	0.00	0.00 %	
6260 - Unemployment Compensation Tax	18.79	18.79	0.00	0.00 %	
6321 - Public Utility Services (Excl energy)	1,634.13	13,000.00	11,365.87	87.43 %	
6322 - Cleaning Services	1,800.00	18,000.00	16,200.00	90.00 %	
6323 - Repairs & Maintenance Serv	17,462.11	25,000.00	7,537.89	30.15 %	
6324 - Property Insurance	5,367.00	25,526.00	20,159.00	78.97 %	
6329 - Other Property Services	750.24	4,000.00	3,249.76	81.24 %	
6340 - Communication	1,735.68	25,000.00	23,264.32	93.06 %	
6410 - Supplies	14,043.59	15,000.00	956.41	6.38 %	
6470 - Energy (Electric, Gas, and Other Heating Fuels)	9,130.42	50,000.00	40,869.58	81.74 %	
<b>Total Operation &amp; Maint. of Plant</b>	<b>\$ 59,745.81</b>	<b>\$ 183,348.64</b>	<b>\$ 123,602.83</b>	<b>67.41 %</b>	
<b>256 - Food Services</b>					
6110 - Regular Salary	\$ 1,992.67	\$ 23,912.00	\$ 21,919.33	91.67 %	
6210 - Group Health & Life Insurance	635.08	7,849.59	7,214.51	91.91 %	
6220 - Employee Retirement	434.61	5,167.38	4,732.77	91.59 %	
6230 - Social Security	136.50	1,829.27	1,692.77	92.54 %	
6260 - Unemployment Compensation Tax	20.65	82.74	62.09	75.04 %	
6270 - Worker's Compensation Tax	0.00	1,076.04	1,076.04	100.00 %	
6460 - Food Services	2,465.90	25,000.00	22,534.10	90.14 %	
<b>Total Food Services</b>	<b>\$ 5,685.41</b>	<b>\$ 64,917.02</b>	<b>\$ 59,231.61</b>	<b>91.24 %</b>	
<b>263 - Information Services</b>					
6350 - Advertising	\$ 0.00	\$ 200.00	\$ 200.00	100.00 %	
<b>Total Information Services</b>	<b>\$ 0.00</b>	<b>\$ 200.00</b>	<b>\$ 200.00</b>	<b>100.00 %</b>	
<b>266 - Technology and Data Processing</b>					
6110 - Regular Salary	\$ 1,425.00	\$ 45,504.00	\$ 44,079.00	96.87 %	
6210 - Group Health & Life Insurance	416.18	5,187.74	4,771.56	91.98 %	
6220 - Employee Retirement	448.78	9,833.41	9,384.63	95.44 %	
6230 - Social Security	161.52	3,481.06	3,319.54	95.36 %	
6260 - Unemployment Compensation Tax	9.77	82.74	72.97	88.19 %	
6270 - Worker's Compensation Tax	0.00	222.97	222.97	100.00 %	
6323 - Repairs & Maintenance Serv	2,201.19	0.00	(2,201.19)	0.00 %	
6345 - Technology	7,903.53	15,000.00	7,096.47	47.31 %	
6410 - Supplies	525.00	8,000.00	7,475.00	93.44 %	

Horse Creek Academy, Inc.  
**Statement of Revenues and Expenses**  
 Year to Date vs. Annual Budget

	Year To Date 08/31/2019	Year Ending 06/30/2020		Percent Remaining
	Actual YTD	Current Budget	Remaining Budget	
<b>Total Technology and Data Processing</b>	<b>\$ 13,090.97</b>	<b>\$ 87,311.92</b>	<b>\$ 74,220.95</b>	<b>85.01 %</b>
<b>271 - Pupil Activity</b>				
6660 - Pupil Activity	\$ 1,796.98	\$ 15,000.00	\$ 13,203.02	88.02 %
6661 - Athletics	1,277.69	7,000.00	5,722.31	81.75 %
<b>Total Pupil Activity</b>	<b>\$ 3,074.67</b>	<b>\$ 22,000.00</b>	<b>\$ 18,925.33</b>	<b>86.02 %</b>
<b>999 - Pending Classification</b>				
6999 - Pending Admin. Classification	\$ 169.90	\$ 0.00	\$ (169.90)	0.00 %
<b>Total Pending</b>	<b>\$ 169.90</b>	<b>\$ 0.00</b>	<b>\$ (169.90)</b>	<b>0.00 %</b>
<b>TOTAL EXPENSE</b>	<b>\$ 598,528.85</b>	<b>\$ 4,380,054.49</b>	<b>\$ 3,781,525.64</b>	<b>86.34 %</b>
<b>Total Net Income</b>	<b>\$ 176,790.20</b>	<b>\$ 181,949.26</b>	<b>\$ 5,159.06</b>	<b>2.84 %</b>